

Strategic Water Supply Assessment

BOARD WORKSHOP

February 28, 2023



Workshop Agenda: Strategic Water Supply Assessment

- Project Update
- Development of Focused Strategies
- Towards a Recommended Integrated Strategy
- Next Steps

Strategic Water Supply Assessment: Schedule

- December 13 Draft Strategies and Portfolios
- January 24 Analysis of Portfolios
- February 28 Focused and Integrated Strategies

Process for Assessment

Key Project Scope Elements

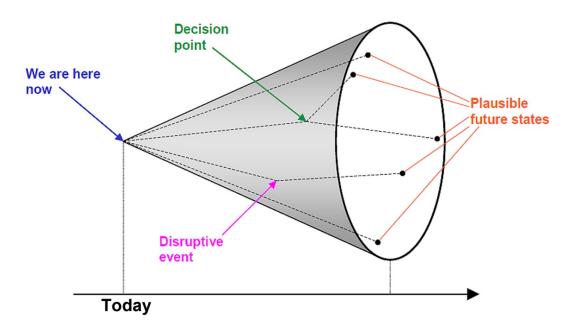


Strategic Water Supply Assessment: Scenarios

- Scenarios are intended to capture uncertainty that is NOT in management control for this decision
- Water Supply Hydroclimate
 - Historical
 - Climate projections
 - Paleoclimate reconstructions
 - Synthetic droughts
- Water Demand
 - Recent trends
 - Population growth and land use
 - Passive levels increasing water use efficiency

Strategic Water Supply Assessment: Scenarios

 Draft Scenarios – Explore Uncertainties We Don't Control



Scenario 1 – Current Trends

Scenario 2 – Short and Severe Drought

Scenario 3 – Beyond Drought of Record

Scenario 4 – Abrupt Disruptions

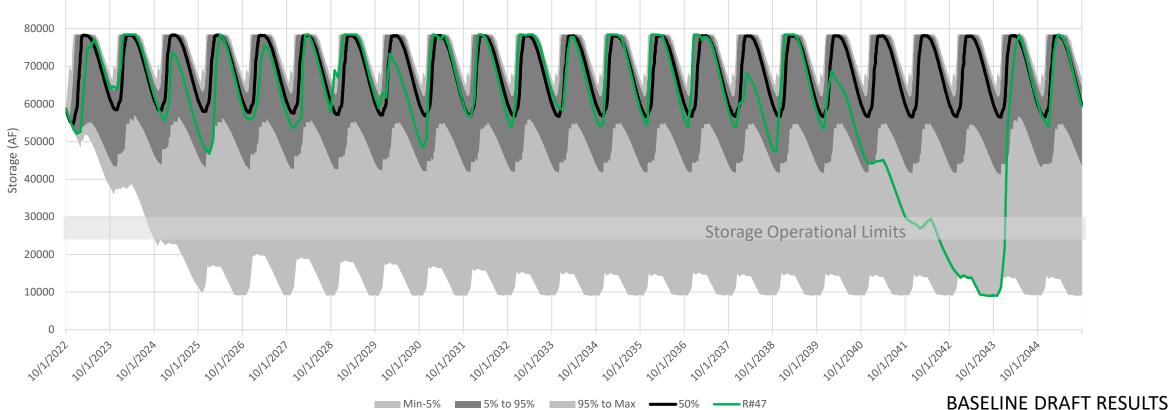
Conservation scenario is now a Water Management Alternative

Draft Scenario Assumptions

Scenario	Hydroclimate Assumptions	Demand Assumptions	Operational Assumptions		
Scenario 1 – Current Trends	Historical observed	Passive-level savings; drought conservation per WSCP	Current operations; local supply preference; supplemental water with Kastania Pump Station rehabilitation		
Scenario 2 – Short and Severe Drought	Severe 4-Yr drought (2020, 2021, 1976, 1977)	Passive-level savings; drought conservation per WSCP	Current operations; local supply preference; supplemental water with Kastania Pump Station rehabilitation		
Scenario 3 – Beyond Drought of Record	Long-range, extended 6- or 7-Yr drought (based on climate change projections)	Passive-level savings; drought conservation per WSCP	Current operations; local supply preference; supplemental water with Kastania Pump Station rehabilitation		
Scenario 4 – Abrupt Disruptions	Severe 2-Yr (2020, 2021) or 4-Yr drought (2020, 2021, 1976, 1977); high wildfire likelihood	Passive-level savings; drought conservation per WSCP	Operational disruptions due to post-wildfire sediment loads; Treatments plants at reduced capacity (Bon Tempe offline & San Geronimo @ 50% operating capacity for 6 months)		

Scenarios Provide Planning Level Estimates of Deficit

	Scenario		Max. Deficit Duration					Annual Deficit (AFY)												
Scenario 2 – Short and Severe Drought			t	4 years			7,500 – 8,500 AFY (4 yrs)													
Simulated MMWD Total Reservoir Storage, WY 2023-2045, Scenario 2																				
90000																				



Roadmaps

Water Management Alternatives Categories

- Water Management Alternatives considered in 6 main categories
 - Water Conservation
 - Sonoma-Marin Partnerships
 - Local Surface Storage
 - Water Purchases with Conveyance through Bay Interties
 - Desalination
 - Water Reuse

Pursuing Demand Reduction through Water Efficiency

WATER EFFICIENCY PROGRAM

SWSA's WATER CONSERVATION ELEMENT

WATER EFFICIENCY MASTER PLAN

DROUGHT RESPONSE ACTIONS

- Incentivized, voluntary program
- Quantifiable programs with calculated water savings
- Participation levels limited to be achievable based on historic data
- Short, medium, long term demand reduction goals maximizing the potential water savings
- Leading edge initiatives
- Incentivized, voluntary program
- May include adaptation of ordinances
- Includes non-quantifiable programs
- Short term, low frequency
- Initially voluntary, progress to mandatory
- Defined short term savings objectives per adopted Shortage Level (WSCP)
- Provides some long-term benefit

SWSA Conservation Element Program Details & Cost

Activity Name (program offer)	Annual Participation	Unit Cost (\$/AF)	Cumulative Water Savings in 2045 (AF)
Actua	l Drought Response Program Sc	avings	
High Efficiency Toilets	30	\$2,435	6
High Efficiency Clothes Washers	390	\$732	116
Flume Home Water Monitor	2,000	\$442	904
Drought Program Turf Conversion	380,000	\$2,024	780
Drought Program Mulch Madness	47,600	\$3,116	97
Hot Water Recirculating System	150	\$1,677	17
Forecasted C	Ongoing SWSA Water Conservat	tion Element	
AMI Leak Notifications	1,250	\$287	9,990
Non-Functional Turf Conversion	70,000	\$2,132	4,505
Turf Conversion – Post Drought Programs	100,000	\$1,985	4,282
Pool Cover Rebates	90	\$877	642
Residential Irrigation Controller	100	\$1,035	586
Residential CAP's	500	\$13,763	378
Laundry-to-Landscape System	40	\$4,988	154
Rain Barrel Rebate Program	15,000	\$8,820	58
Program Overhead		\$414	
Total		\$1,792	22,515

Additional Water Efficiency Programs & Activities

- Incentive programs target savings for both indoor & outdoor
- Landscape Plan Review
- Education Program
 - Youth Education in Schools
 - Contractors (builders, landscapers, plumbers)
 - Homeowners
- Outreach Events
 - Local community events
- Local, State, and National Partnerships
 - ie: Master Gardeners, Alliance for Water Efficiency
- Water Waste Prohibitions
 - Follow-up on reported water waste
- Customer Resources
 - ie: Weekly watering schedule

Current Incentive Offers

- High Efficiency Clothes Washers
- High Efficiency Toilets
- Flume devices (*Grant funded*)
- Hot water recirculating systems
- Showerheads, faucet aerators
- Dye tablets for toilet leak detection
- Lawn replacement
- Rain barrels
- WaterSense irrigation controllers
- Laundry-to-landscape graywater kits
- Pool and spa covers
- Hose nozzles

Evaluation Criteria

Criteria	Description	Measurement
Yield	Estimate of new supply or reduced demand option can provide during dry years	AFY 5-pt qualitive scale
Cost	Cost per acre-foot of supply or demand reduction	\$/AFY 5-pt qualitive scale
Timing	Estimate of time required before project could be implemented considering planning, design, permitting, and implementation	Years before alternative could begin operation
Reliability	Reliability of supply during periods of dry year need	5-pt qualitive scale
Flexibility	Degree to which the option could be operated (or implemented) across a wide range of hydrologic conditions by having ability to adjust the magnitude of operation each year to meet required conditions	5-pt qualitive scale
Environmental	Anticipated positive or negative impacts on the natural environment	5-pt qualitive scale
Feasibility	Maturity of the concept and technical ability to implement	5-pt qualitive scale
Energy	Estimated change in energy required to implement and operate	KWH/AF 5-pt qualitive scale
Permitting/Legal	List of permits required and status if option has begun permitting process	5-pt qualitive scale
Social	Description of positive or negative socioeconomic effects	5-pt qualitive scale
Jurisdiction	Primary jurisdiction for implementation	5-pt qualitive scale
Public Acceptance	Anticipated public acceptance	5-pt qualitive scale

Evaluation of Water Management Alternatives

Evaluation Summary of Alternatives

Code	Name	Yield Rating	Cost Rating	Timing Rating	Reliability Rating	Flexibility Rating	Feasibility Rating	Environmental	Energy Rating	Permitting/Lega	Social Rating	Jurisdiction Rat	Public Acceptan
DS1A	Marin Regional Desalination Facility- 5 MGD Stand Alone	2	5	4	1	4	2	4	5	5	2	2	3
DS1B	Marin Regional Desalination Facility - 5 MGD Expandable			4	1	4		4					3
DS1C	Marin Regional Desalination Facility - 10 MGD Expandable			4	1	4		4					3
DS1D	Marin Regional Desalination Facility - 15 MGD		5	4	2	4	2	4	5	5			3
DS2	Containerized Desalination Facility		5	3	1	4	3	4	5	5			3
DS3	Bay Area Regional Desalination Facility	2	5	5	1	4	2	4	4	5	2	3	3
DS4	Petaluma Brackish Groundwater Desalination Facility	2	3	3	3	3	2	3	3	3		3	2
LS1A	Soulajule Enlargement	2	3	4	2	4	3	4		4	5	4	4
LS1B	Nicasio Enlargement	2	3	4	2	4	3	4	1	4	4	4	4
LS1C	Kent Enlargement	2	3	4	2	4	3	4		4	3	4	3
LS2A	Halleck Reservoir	3	5	5	4	5	4	5	1	5	5	5	5
LS2B	Devil's Gulch Reservoir	3			4	5	4						5
LS3A	Movable Spillway Gates - Soulajule	5			2		2		1			1	1
LS3B	Movable Spillway Gates - Nicasio	5							1			1	1
LS3C	Movable Spillway Gates - Kent	5											1
LS3D	Movable Spillway Gates - Alpine	5							1			1	1
LS4	Phoenix Lake - Bon Tempe Lake Connection	5	1	1	1		1					1	1
LS5	Soulajule Electrification												1
SM1	Maximize Use of Sonoma Water - Existing Facilities	4	1	1	3	1	1			1			1
SM2A	Maximize Use of Sonoma Water - Resolve Bottlenecks	3	3		3	1	1						1
SM2B	Maximize Use of Sonoma Water - Resolve Bottlenecks+South Transmission	3	4	3	2	3	1	3					1
SM3A	Maximize Use of Sonoma Water - Dedicated Conveyance Stafford to Nicasio	4	4		4	2		2					2
SM3B	Maximize Use of Sonoma Water - Dedicated Conveyance Kastania to Nicasio	2	4	3	2	3	1	3	3	3	3	3	2
SM3C	Maximize Use of Sonoma Water - Dedicated Conveyance Cotati to Soulajule	2	4	3	2	3	1	3	3	3	3	3	2
SM4	Regional Groundwater Bank	4		3	3	3	2	2		3		3	1
WC01	Temporary Urgency Change Permits (TUCPs)	4	1	1		1	1	3	1	3		4	2
WC02	Water Shortage Contingency Plan (WSCP) - Stage 1-3	1	2	1		1	1	1	1	1	2	1	3
WC1	Water Conservation Program	2	2	1	1	1	1	1	1	1	2	1	1
WC2	Regulatory Driven Program	2	5	2	2	1	1	1	1	1	2	1	3
WP1	EBMUD Intertie	2	4	3	4	4	1	3	3	4	3	5	2
WP2	CCWD Intertie	2	5	4	3	4	1	3	3	4	3	4	2
WP3A	NBA Intertie - MMWD	2	5	4	3	4	1	3	3	4	3	4	2
WP3B	NBA Intertie - Sonoma Aqueduct	2	5	4	3	4	1	3	3	4	3	4	2
WP5	SFPUC Intertie	4	5	4	3	4	1	4	2	4	3	4	3
WR1A	Recycled Water Expansion - Peacock Gap	5	5	3	1	3	1	2		2	3	1	1
WR1B	Recycled Water Expansion - San Quentin		5	3	1	3	1				3	1	1
WR2	Regional Indirect Potable Reuse (IPR)			5		5	4	4	5	4	3	2	4
WR3A	CMSA Direct Potable Reuse (DPR) - Raw Water Augmentation					4	5	4		5	4	2	5
WR3B	CMSA Direct Potable Reuse (DPR) - Treated Water Augmentation					4	5	4	4	5	4	2	5
WR4	Regional Direct Potable Reuse (DPR)	1	5	5	2	5	5	4	5	5	4	2	5

Project Team Developed 3 Potential Strategies

Marin-Sonoma Focused Strategy

- Emphasizes alternatives that maximize existing local and regional water supplies
- Sonoma-Marin partnerships, local storage optimization, interconnections

Desalination Focused Strategy

- Emphasizes alternatives which add new local drought-resilient supplies
- Brackish and Bay desalination

Bay Intertie Focused Strategy

- Emphasizes alternatives that diversify imported water from different source watersheds
- Water purchases with Bay interties

Roadmap for Marin-Sonoma Focused Strategy

In-District Improvements	\$6M	Electrify	Soulajule			
	\$5M	Phoenix-E	3on Tempe Connectio	on		
			Fore	casting and Stream Release Autor	nation	
Sonoma-Marin	Operation	nal Strategy	for Maximizing Sono	ma Water Supply		
Partnerships		\$29-37M	Dedicated Conveya	ince to Storage (North Marin AQ t	o Soulajule & Nicasio Reserv	oirs)
			\$49-73М Imp	rove Conveyance (South Transmis	sion System)	
				Participate in Regional Ground	dwater Bank	
Local Storage Enlargement			\$65-90M	Increase Local Storage (Kent,	Nicasio, Soulajule)	
New Supply Development						
Increase Conservation	\$0M Water Cons	ervation Pr	ogram			
Increase Conservation						
Note: Capital cost shown in \$M					Early, low regret action	۱ Hatching
			~ 6,000 AFY of new	supply ~ 12 000 - 17 000 of no	Mid-term action	indicates not included in
Time	~ 3,500 AFY o	f new suppl	y	12,000 – 17,000 of ne supply	Long-term action	yield or cost estimates
Time	20)25	2030	2035	2040	2045
						19

Roadmap for Desalination Focused Strategy

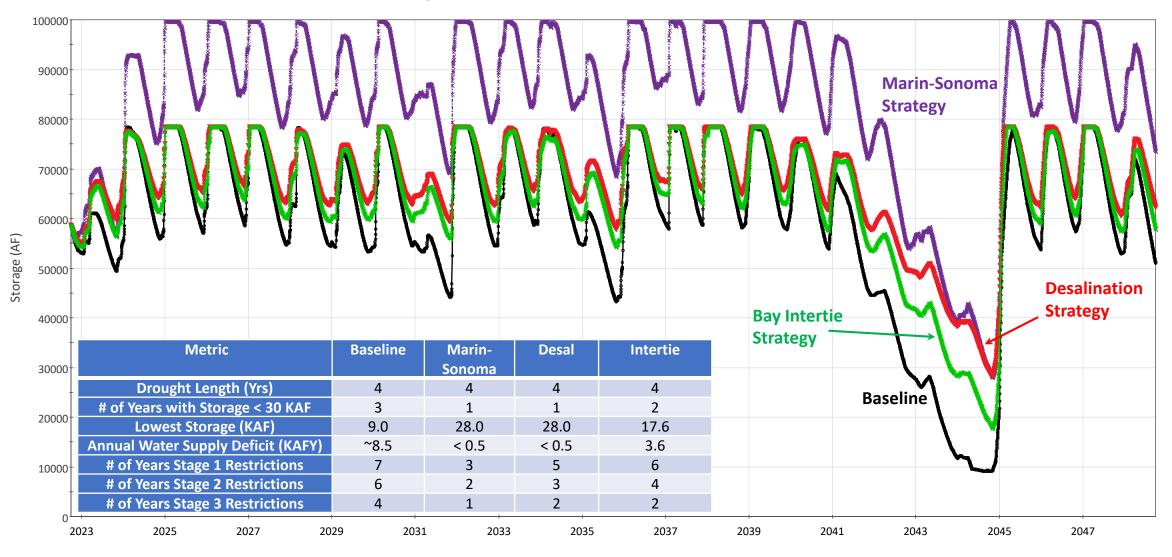
Time	20)25 ::::::::::::::::::::::::::::::::::::)35	2040	l 204
	~ 3,500 AFY o		FY of new supply ~ 15,000 AF	Y of new supply		
Note: Capital cost shown in \$M		~ 10 000 4	EV of now supply			
Increase Conservation	\$0M Water Cons	ervation Program				
New Supply Development			\$246-273M	Marin Regional	Desalination (5 mgd)	
New Course Development		\$122-193M	Petaluma Bracki	sh Desalination (5 mgd)	
Local Storage Enlargement						
Sonoma-Marin Partnerships	Operation	nal Strategy for Maximizi	ng Sonoma Water Supply			
			Forecasting and Stream	Release Automation		
	\$5M	Phoenix-Bon Tempe C	onnection			
In-District Improvements	\$6M	Electrify Soulajule				

Roadmap for Bay Intertie Focused Strategy

Local Storage Enlargement New Supply Development Increase Conservation \$ Note: Capital cost shown in \$M Time	oM Water Conser ~ 3,500 AFY of n		Water Pur	chases with Conveyance throug ly ~ 10,000 AFY of new supply	gh EBMUD Intertie	
New Supply Development Increase Conservation	oM Water Conser	vation Program			gh EBMUD Intertie	
New Supply Development Increase Conservation	oM Water Conser		Water Pur	chases with Conveyance throug	gh EBMUD Intertie	
New Supply Development	oM Water Conser		Water Pur	chases with Conveyance throug	gh EBMUD Intertie	
		\$111M	Water Pur	chases with Conveyance throug	gh EBMU <mark>D Intertie</mark>	
Local Storage Enlargement						
Sonoma-Marin Partnerships	Operational	Strategy for Maximizi	ing Sonoma wa	ater Supply		
Conomo Marin	Operational	Chronomy for Movinsini		and Stream Release Automatio	on////////////////////////////////////	
	\$5M	Phoenix-Bon Tempe co				
In-District Improvements		Electrify Soulajule				

Performance of Strategies

Total MMWD Reservoir Storage (Scenario 2)



Model

Comparison of Strategies

	Marin-Sonoma Focused Strategy	Desalination Focused Strategy	Bay Intertie Focused Strategy
Performance in Achieving Goals	$\sqrt{\sqrt{}}$	$\sqrt{\sqrt{\sqrt{1}}}$	\checkmark
Dry Year Yield (AFY)	12,000 - 17,000	15,000	10,000
Cost per AFY (\$)	\$1,900	\$3,000	\$2,200
Annual Cost (\$M)	\$23 - 31M	\$46M	\$22M
Capital Cost (\$M)	\$143 - 291M	\$429M	\$122M
Reliability Rating	M/H	н	L/M
Environmental Rating	M/H	L/M	Μ
Permitting/Legal Risk	Μ	L	L/M
Social Rating	Μ	L/M	Μ
Jurisdiction Rating	M/H	M/H	L

Comparison of Strategies – Benefits and Challenges

Roadmap	Benefits	Challenges / Risks
Marin-Sonoma Focused Strategy	 Achieves performance goals Builds on existing infrastructure & system Integrates supply AND storage Building on regional partnerships Lower cost 	 Limited hydrological diversification Not fully drought resistant in multi-year extreme drought Perceived increased competition for Winter Water
Desalination Focused Strategy	 Achieves performance goals Drought-resistant supply Jurisdiction primarily MMWD Diversification of supply 	 Complex permitting & environmental considerations High capital and operating cost relative to other options High energy use / significant increase in carbon footprint Poorly suited for intermittent operations Very complex operations that results in discount to design capacity Ballot process with uncertain outcome
Bay Intertie Focused Strategy	 Flexible water purchase for drought conditions Some level of hydrological diversification Provides connection to greater Bay Area for water supply and resiliency opportunities 	 Complex coordination with up to 6 agencies to obtain water Need to pursue water transfers in highly competitive environment Uncertainty of available water in extreme drought Principles adopted by EBMUD board severely limit use and flexibility of intertie Only partially achieves performance goals

Toward a Recommended Strategy

- Learn from evaluations, analysis, and findings from the past year
- Blend promising elements from various potential strategies for integrated roadmap
- Identify common, low regret actions and flexible options

Main Elements of Integrated Strategy

Water Conservation and Flexible Drought Measures

- Expand long-term water conservation program
- Continue implementation of Water Shortage Contingency Plan measures for drought conservation

Improve Operability and Flexibility of Storage Facilities

- Electrify pump station at Soulajule
- Connect Phoenix Lake and Bon Tempe Reservoir
- More strategic implementation of Temporary Urgency Change Permits
- Forecasting and stream release automation

Maximize Use of Sonoma Water Supplies

- Operational strategy to maximize take of Sonoma Water supplies
- Develop dedicated conveyance to storage (Phase 1 Stafford to Soulajule/Nicasio, Phase 2 NMAQ to Stafford)
- Improve conveyance of water to MMWD system (South Transmission System and possible Kastania PS expansion)

Increase Local Storage

- Develop an additional 20 KAF of storage
- Possible movable spillway gates at Soulajule and Nicasio

Develop New Local Supplies

- Petaluma brackish desalination
- Expand recycled water distribution (with grant cost share)

Regional Water Bank

Explore participation in regional groundwater bank

Roadmap for Integrated Strategy

In-District Improvements	\$6M Electrify	Soulajule			
	\$5M Phoenix-	Bon Tempe Connection			
		Forecasting	and Stream Release Automatic	on	
Sonoma-Marin Partnerships	Operational Strategy	o for Maximizing Sonoma Wa	ater Supply		
	\$78-111M	Conveyance	to Storage (Dedicated or expan	nd existing facilities)	
Local Storage Enlargement		\$65-90M Inc	crease Storage (Groundwater, K	ent, Nicasio, Soulajule)	
New Supply Development	Recycled Wa		uma Brackish, Marin Regional) ig to bring cost to comparable w	vith roadmap)	
	Water Conservation Pi	rogram			
Increase Conservation					
Note: Capital cost shown in \$M				Early, low regret action	Hatching
		~6,000 AFY of new supply	~ 12,000 – 20,000 AFY of	Mid-term action	indicates no included in
Time —	~ 3,500 AFY of new supp	ly	new supply	Long-term action	yield or cost estimates
	2025	2030	2035	2040	2045
					27

Understanding the Roadmap

Electrify Soulajule Phoenix-Bon Tempe Connection Forecasting and Stream Release Automation **Operational Strategy for** Maximizing Sonoma Water Supply

Water Conservation Element

Provides PG&E line power to the pump station so that the lake can be operated more frequently. Estimated yield of 420 AFY. Capital cost estimated \$6M. Cost per AF ~\$1,800.

Provides connection from Phoenix Lake to Bon Tempe reservoir. Estimated yield 260 AFY. Capital Cost \$5M. Cost per AF ~ \$1,611.

Improve forecasting capabilities and stream release automation.

Develop operational rules to guide the timing and quantity of water purchased from Sonoma to maximize take of supplemental water in dry years while minimizing risk of reservoirs spills.

Build upon the District's industry-leading conservation program and pursue a variety of identified activities to incentive further water use efficiency.

Understanding the Roadmap Continued

Conveyance to Storage (Dedicated or expand existing facilities)

Increase Local Storage (Kent, Nicasio, Soulajule)

Participate in Regional Groundwater Bank

Desalination (Petaluma Brackish, Marin Regional)

Recycled Water Expansion (grant funding to bring cost to comparable with roadmap)

Increasing the capacity of existing infrastructure to take supplemental winter water from Sonoma and place in reservoir storage or constructing dedicated conveyance to reservoir storage. Estimated yield is 4,000 – 5,500 AFY. Capital cost \$111-158M. Cost per AFY is ~ \$3000 - 3,150.

Increasing the capacity of local storage by raising one of the dams. Estimated yield is 5,000 AFY. Estimated capital cost is \$90M and cost per AF is ~ \$1,650.

Pumping existing groundwater from the Santa Rosa Plain aquifer for consumption could create the necessary capacity to store winter water from Sonoma.

Monitor advances in desalination technology, track installation of desalination plants in California and perform feasibility analysis for Petaluma brackish desalination which conceptually could yield 5,000 AFY.

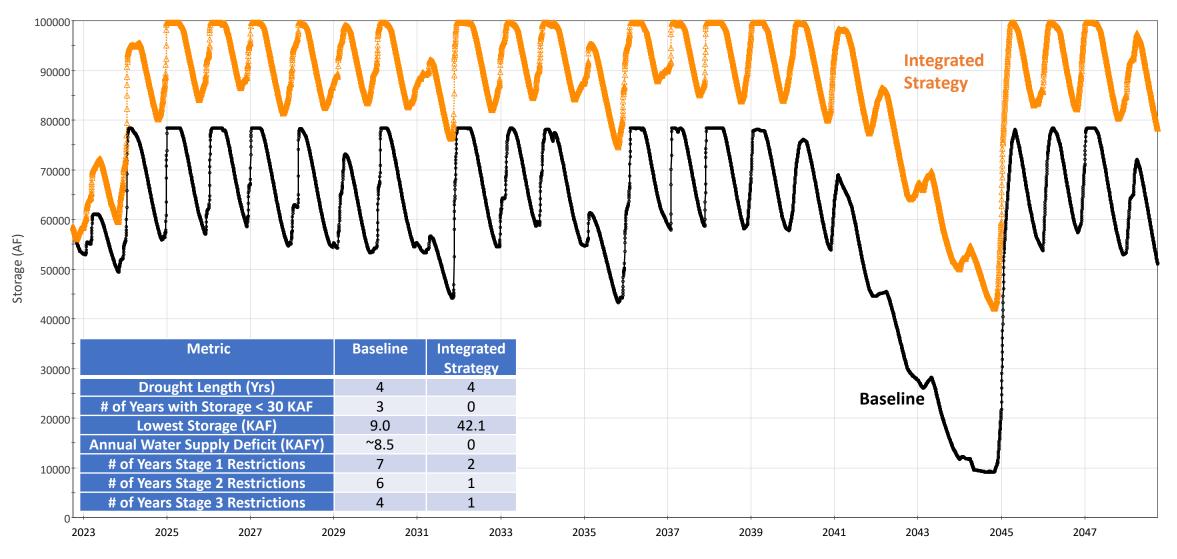
Pursue grant opportunities for recycled water projects to reduce the cost to the average cost per acre foot for the roadmap.

Benefits and Challenges of Integration Strategy

Roadmap	Benefits	Challenges / Risks						
Integrated Strategy	 High potential yield Builds on existing infrastructure & system Integrates supply AND storage Building on regional partnerships Increases hydrological diversification Multiple options for supply (multiple options for conveyance and storage, incorporates recycling and desalination) Lower cost 	 Some elements are not fully drought resistant in multi-year extreme drought Perceived increased competition for Winter Water 						
Marin-Sonoma Focused Strategy	 Achieves performance goals Builds on existing infrastructure & system Integrates supply AND storage Building on regional partnerships Lower cost 	 Limited hydrological diversification Not fully drought resistant in multi-year extreme drought Perceived increased competition for Winter Water 						
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Performance of Integrated Strategy

Total MMWD Reservoir Storage (Scenario 2)



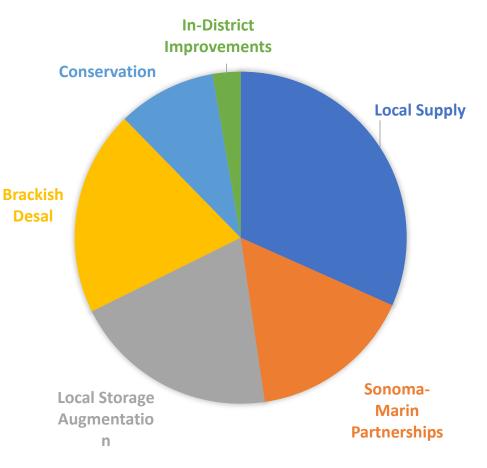
Model

Note: Simulation for Integrated Strategy includes Petaluma Brackish desalination.

Integrated Strategy Leads to Improved Resilience

- District is faced with ample supply in most years, but stressed during extended period of drought
- Future drought frequency and severity are uncertain, but scenarios support assessment of uncertainty by looking at history, using future projections, and using stress tests
- Water management actions available to District provide sufficient capability to address historical and projected future droughts (including stress test droughts)
- A robust portfolio of actions in the Integrated Strategy diversifies drought supplies and significantly increases the District's resilience
- Benefits will occur in non-extended drought years with more durable supply and increased storage
- Implementation will require timely and sustained investments, flexible management of some options, increased collaboration with regional partners, and leveraging of state and federal grant funding

ENHANCING MMWD'S DROUGHT WATER SUPPLY PORTFOLIO





- Final decision-making on roadmap
- Develop implementation plan